

Appendix A: Countries Studied

COUNTRY	STRUCTURAL SURVEY		PERSONNEL SURVEY	
	Participating EMB (English translation):	Surveyed by:	Number of Responses:	Surveyed by:
AFGHANISTAN	Independent Election Commission	ELECT	Did Not Participate	N/A
ALBANIA	Central Election Commission	EMS	9	EMS
ARGENTINA	National Electoral Directorate	ELECT	Did Not Participate	N/A
BAHAMAS, THE	Parliamentary Registration Department	ELECT	Did Not Participate	N/A
BELARUS	Central Commission for Elections and Conduct of Republican Referendums	EMS	Did Not Participate	N/A
BELGIUM	Federal Public Service - Directorate General Institutions and Population - Service Elections	EMS	3	EMS
BELIZE	Did Not Participate	N/A	7	EMS
BENIN	Did Not Participate	N/A	9	ELECT
BHUTAN	Election Commission of Bhutan	ELECT	Did Not Participate	N/A
BOSNIA AND HERZEGOVINA	Central Election Commission	EMS	52	EMS
BRAZIL	Did Not Participate	N/A	1	EMS
BULGARIA	Central Election Commission	EMS	2	EMS
BURKINA FASO	Independent National Electoral Commission	EMS	2	EMS
CAMBODIA	National Election Committee	ELECT	Did Not Participate	N/A
CAMEROON	Did Not Participate	N/A	1	EMS
CANADA	Elections Canada	ELECT	Did Not Participate	N/A
CONGO, DEMOCRATIC REPUBLIC	Did Not Participate	N/A	21	ELECT
COSTA RICA	Supreme Court of Elections	ELECT	1	EMS
COTE D'IVOIRE	Independent Electoral Commission	ELECT	Did Not Participate	N/A
CROATIA	State Election Commission	EMS	529	EMS
CZECH REPUBLIC	Statistical Office	EMS	1	EMS
DENMARK	Ministry of Economic Affairs and the Interior	EMS	34	EMS
DOMINICA	Electoral Office	ELECT	Did Not Participate	N/A
ECUADOR	Contentious Electoral Court	EMS	13	EMS
ESTONIA	National Electoral Committee	EMS	Did Not Participate	N/A
FINLAND	Ministry of Justice	EMS	22	EMS
GEORGIA	Did Not Participate	N/A	19	ELECT
GHANA	Electoral commission	ELECT	8	EMS
GREECE	Ministry of the Environment/Election Directorate	EMS	1	EMS
GUAM	Election Commission	ELECT	Did Not Participate	N/A
GUINEA	Independent National Electoral Commission	ELECT	Did Not Participate	N/A

HUNGARY (2)	National Election Commission, National Election Office	EMS	15	EMS
ICELAND	Department of Housing, Planning, Community and Local Government	EMS	Did Not Participate	N/A
INDONESIA	Election Commission for West Java Province	ELECT	Did Not Participate	N/A
IRAQ	Independent High Electoral Commission	ELECT	4	ELECT
IRELAND	Did Not Participate	N/A	37	EMS
ISRAEL	Central Elections Committee	EMS	Did Not Participate	N/A
JORDAN	Independent Electoral Commission	EMS	Did Not Participate	N/A
KENYA	Independent Electoral and Boundaries Commission	ELECT	1	EMS
KOREA, REP.	National Election Commission	ELECT	245	ELECT
KYRGYZ REPUBLIC (2)	Central Commission for Election and Referendums; State Registration Service	Both EMS and ELECT	25	EMS
LATVIA	Central Election Commission	EMS	1	EMS
LIBYA	Did Not Participate	N/A	10	ELECT
LUXEMBOURG	Government Centralizing Office	EMS	Did Not Participate	N/A
MALAWI	Electoral Commission	ELECT	2	EMS
MALDIVES	Elections Commission	ELECT	10	ELECT
MALTA	Electoral Commission	EMS	16	EMS
MAURITIUS	Office of the Electoral Commissioner	EMS	12	EMS
MEXICO	National Electoral Institute	ELECT	357	ELECT
MOLDOVA	Central Electoral Commission	EMS	17	EMS
MONGOLIA	General Election Commission	ELECT	5	ELECT
MOZAMBIQUE	National Commission of Elections	ELECT	3	ELECT
NAMIBIA	Did Not Participate	N/A	1	EMS
NETHERLANDS (2)	Electoral Council; Ministry of the Interior and Kingdom Relations	EMS	66	EMS
NEW ZEALAND	Electoral Commission	ELECT	Did Not Participate	N/A
NIGERIA	Did Not Participate	N/A	2	EMS
NORWAY (2)	Directorate of Elections; Municipal and Modernization Department	EMS	65	EMS
PALESTINE	Central Elections Commission	ELECT	6	ELECT
PANAMA	Tribunal Electoral	ELECT	1	EMS
PERU	National Election Jury	ELECT	Did Not Participate	N/A
PHILIPPINES	Commission on Elections	EMS	25	ELECT
POLAND	State Electoral Commission, National Electoral Office	EMS	Did Not Participate	N/A
PORTUGAL	Did Not Participate	N/A	12	EMS
ROMANIA	Permanent Electoral Authority	EMS	11	EMS
RUSSIAN FEDERATION	Central Election Commission	EMS	Did Not Participate	N/A
RWANDA	National Electoral Commission	ELECT	Did Not Participate	N/A
SAMOA	Office of the Electoral Commissioner	ELECT	Did Not Participate	N/A

SAO TOME AND PRINCIPE	TElect-STP	ELECT	Did Not Participate	N/A
SENEGAL	National Election Commission	ELECT	Did Not Participate	N/A
SIERRA LEONE	National Electoral Commission	ELECT	1	EMS
SLOVAK REPUBLIC	State Commission on Election and Control of Funding of Political Parties	EMS	Did Not Participate	N/A
SOUTH SUDAN	Did Not Participate	N/A	3	ELECT
SPAIN (3)	Ministry of Interior. Directorate General of Internal Policy. Deputy Directorate General of Internal Policy and Electoral Processes; Office of the Electoral Census; Central Electoral Board	EMS	Did Not Participate	N/A
ST. LUCIA	Saint Lucia Electoral Department	EMS	Did Not Participate	N/A
SURINAME	Independent Electoral Council	ELECT	Did Not Participate	N/A
SWEDEN	Election Authority	EMS	77	EMS
SWITZERLAND	Federal Chancellery, Political Rights Section	EMS	7	EMS
TAIWAN	Central Election Commission	EMS	Did Not Participate	N/A
TANZANIA	National Electoral Commission	ELECT	Did Not Participate	N/A
THAILAND	Election Commission	ELECT	Did Not Participate	N/A
TIMOR-LESTE	National Election Commission	EMS	3	ELECT
TOGO	Did Not Participate	N/A	7	ELECT
TRINIDAD AND TOBAGO	Elections & Boundaries Commission	EMS	Did Not Participate	N/A
TURKEY	Higher Elections Committee	EMS	Did Not Participate	N/A
UNITED KINGDOM	Did Not Participate	N/A	244	EMS
ZIMBABWE	Electoral Commission	ELECT	Did Not Participate	N/A

Datasets:

James, Toby S.; Garnett, Holly Ann; Loeber, Leontine; van Ham, Carolien, 2018, "Electoral Management Survey"

Norris, Pippa; Nai, Alessandro; Karp, Jeffrey, 2016, "Electoral Learning and Capacity Building (ELECT) data", <https://doi.org/10.7910/DVN/MQCI3U>, Harvard Dataverse, V1, UNF:6: SXFqE3iejlCpbbq+N9xHYg==