

## 1 Title

2 Towards an Indicator System to Assess Equitable Conservation in Protected Areas

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## 21 Abstract

22 Aichi Target 11 (AT11), adopted by 193 Parties to the Convention on Biological Diversity  
23 (CBD) in 2010, states that protected areas (PAs) must be equitably managed by 2020.

24 However, significant challenges remain in terms of actual implementation of equitable  
25 management in PAs. These challenges include, among others, the lack of a standardized  
26 approach to assess and monitor social equity and the difficulty of reducing social equity to  
27 a series of metrics. This perspective addresses these challenges and it proposes a minimum  
28 set of ten indicators for assessing and monitoring the three dimensions of social equity in  
29 protected areas: recognition, procedure and distribution. The indicators target information  
30 on social equity regarding cultural identity, statutory and customary rights, knowledge  
31 diversity; free, prior and informed consent mechanisms, full participation and transparency  
32 in decision-making, access to justice, accountability over decisions, distribution of  
33 conservation burdens, and sharing of conservation benefits. The proposed indicator system  
34 is a first step in advancing an approach to facilitate our understanding of how the different  
35 dimensions of social equity are denied or recognized in PAs globally. The proposed system  
36 would be used by practitioners to mainstream social equity indicators in PAs assessments at  
37 the site level and to report to the CBD on the ‘equitably managed’ element of AT11.

## 38 Highlights

- 39 • Countries have less than three years to report on AT11; yet no adequate standardized  
40 metrics to assess equitably managed PAs exists.
- 41 • We elaborate ten indicators for assessing and monitoring three dimensions of social  
42 equity in PAs: recognition, procedure and distribution.
- 43 • These metrics are crucial to provide some guidance for decision-makers towards more  
44 equitable management and to help managers to address inequity in their PAs.

## 45 Keywords

46 Aichi Target 11, distribution, procedure, PAs managers, recognition

## 47 MAIN TEXT

### 48 1. Towards equitably managed protected areas

49 Protected areas (PAs hereafter) are essential to maintain biodiversity and ecosystem  
50 services but also to support human well-being (Cardinale et al. 2012). Currently, some  
51 14.7% of terrestrial and inland waters and 10.2% of coastal and marine areas within  
52 national jurisdiction are protected (UNEP-WCMC and IUCN 2016). PA expansion has  
53 occurred simultaneously with a greater emphasis on social considerations and goals in

54 conservation science and practice (Mascia et al. 2003; Ban et al. 2014; Mace 2015),  
55 exemplified in the recent social-ecological approach for PAs (Miller et al. 2012; Palomo et  
56 al. 2014) and the integration of a range of diverse social data in conservation planning  
57 (Stephenson and Mascia 2014; Whitehead et al. 2014). These social considerations have  
58 also been included in conservation policies; for example within the ‘equitably managed’  
59 element of the Convention of Biological Diversity (CBD) Aichi Target 11 (AT11 hereafter)  
60 on PAs. Understanding and addressing social equity in PAs is crucial to deliver  
61 conservation outcomes because inequity can threaten conservation goals (Halpern et al.  
62 2013; Oldekop et al. 2015; Klein et al. 2015; Cetas and Yasue 2016) and raise costs (Barnes  
63 et al. 2015).

64 In the context of PAs, social equity is often associated with the distribution of  
65 benefits – largely financial such as tourism revenues, and burdens – such as the loss of  
66 access to land and/or natural resources within the PA. While important, distributional  
67 aspects are but one dimension of equity (Schlosberg 2007), which also contains aspects of  
68 procedure and recognition (Pascual et al. 2014; Martin et al. 2015). Procedural equity refers  
69 to how decisions are made, such as who should, or should not receive benefits and burdens,  
70 and how inclusive participation of stakeholders is ensured. It includes transparent  
71 management approaches, access to justice to solve conflicts and the participation of all  
72 stakeholders in decision making (Figueroa and Mills 2001). Recognition is linked to who  
73 can take decisions and it refers to acknowledgement and respect for social and cultural  
74 diversity as well as for the values, rights and beliefs of stakeholders. It also requires that the  
75 management of PAs considers the pre-existing uneven capacity of different stakeholders to  
76 access and influence decision making (Whyte 2011).

77 As inter-dependent conditions of social equity, distribution, procedure and  
78 recognition are also central dimensions for the assessment of social equity in PAs. Most  
79 efforts to assess social equity in PAs have focused on identifying the distribution of costs  
80 and the sharing of benefits (for a review see Schreckenberg et al. 2010 and de Lange et al.  
81 2016). Procedural issues and their links with matters of recognition have received less  
82 attention (see Lockwood 2010; Borrini-Feyerabend et al. 2013; Wilkie et al. 2015; Shields et  
83 al. 2016). Furthermore, although multidimensional social equity principles in PAs have  
84 been conceptually defined (Schreckenberg et al. 2016), still the variety of methodologies  
85 and tools employed to assess the different dimensions of social equity separately (see de  
86 Lange et al. 2016 for a review), along with budget and time constraints, are key concerns  
87 for policy makers and specially those working on conservation practice.

88 Although the need for a standardized approach to operationalize assessments of  
89 social equity in PAs has been broadly acknowledged, there is a gap to connect conceptual  
90 principles of social equity to a practical indicator system on this matter. This essay seeks to  
91 fill this gap. We first describe the criteria of social equity to be measured in the context of  
92 PAs management. Then, we propose a minimum set of (ten) indicators that would, if  
93 collected, provide valuable information about the impact of PA establishment or/and  
94 management on social equity. Finally, we discuss how these indicators might be deployed  
95 to effectively track progress towards the equitable management element of the CBD 2020  
96 Aichi Target 11.

## 97 **2. Assessing social equity in PAs: What to measure?**

98 Two initial questions guide our approach about how to assess social equity  
99 (McDermott et al. 2013): What is understood by ‘equitable’ PA management? And, for  
100 whom should it be equitable? First, according to the CBD (2010), PAs should not (in their  
101 establishment and management, at least) have a negative impact on local stakeholder  
102 groups. Moreover, they should contribute to a reduction of the inequities experienced by  
103 the most vulnerable local stakeholders, where possible. Second, the subjects of equity are  
104 local stakeholder groups geographically located within or near the administrative  
105 boundaries of PAs, as well as those having a relation of practice (i.e. traditional or current

106 claims, or common or significant uses of natural resources or interactions) with the PA  
107 (Reckwitz 2002).

108 We understand ‘equitably’ managed PAs as a dynamic process where interactions  
109 among the different dimensions of social equity (recognition, procedure and distribution)  
110 co-evolve (Figure 1). It should be noted that these dimensions are mutually non-  
111 compensable; failure to comply with one of the dimensions, cannot be compensated by  
112 extra efforts in improving the status of another dimension.

113 While several principles associated within each social equity dimension have been  
114 identified in the literature (Schreckenberg et al. 2016), PA practitioners and policy makers  
115 still lack clear guidance about what an equitably managed PA looks like, and what  
116 information about PAs should be gathered and monitored in the context of AT11.

117 Drawing on the discussions from a three days interdisciplinary workshop  
118 “Operationalizing social equity goals in protected areas: how do we track progress at global  
119 level” (February 2016), we describe the key social equity criteria which could help policy-  
120 makers and practitioners assess and track the equitable management of PAs. These social  
121 equity criteria are selected on the basis of having been already broadly conceptualized in the  
122 context of PAs, are easily translated into an indicator generally applicable to the different  
123 types of PA worldwide, and where several stakeholders involved in the management of  
124 PAs (government, private agencies, NGOs, communities) could assess and respond to  
125 using a simple questionnaire.

#### 126 *2.1. Recognition*

127 Recognition has a long philosophical and political history, with roots in Hegelian  
128 ethics, critical theory and post-colonial studies (for a detailed conceptual introduction to  
129 the concept of recognition in the context of conservation see Martin et al. 2016). Described  
130 by Honneth (1996) as the ‘moral grammar of social conflicts’, recognition deals with  
131 respect of identity and the valorization of social and cultural differences, including gender.

132 Failure to account for this dimension in PA management typically occurs when  
133 some stakeholders are seen as ‘inferior, excluded, wholly other, or simply invisible’ (Fraser  
134 2000). In this case, their needs are neglected or ignored, which may result in physical  
135 eviction from PAs, but also in economic or symbolic exclusion (Brockington and Igoe  
136 2006). For example, Goldman (2011) shows how Maasai communities became ‘strangers in  
137 their own land’ following the appointment of the Tanzanian Land Conservation Trust over  
138 a ranch. The Trust’s managerial approach ignored local Maasai history and symbolism,  
139 discredited their traditional local knowledge and disregarded local notions of authority.

140 We use three criteria for assessing recognition in line with the principles defined by  
141 Schreckenberg et al. (2016): recognition and respect for diverse cultural identities;  
142 recognition and respect for statutory and customary rights; and recognition and respect for  
143 different knowledge systems. First, one’s culture and identity can shape their understanding  
144 of what requires or deserves conservation (Martin et al. 2016). For instance, cultural  
145 identities and religious beliefs create strong forms of attachment to sacred places and totem  
146 species, which are the oldest examples of conservation (Dudley et al. 2009). Respect of  
147 statutory and customary rights is also central; the failure to recognize local social norms and  
148 associated informal institutions for example, may lead to distrust, conflict and/or a lack of  
149 support to PA management decisions among local stakeholders groups (Brooks et al. 2012;  
150 Hicks and Cinner 2014). Additionally, for equitably managed PAs it is important to  
151 recognize local traditional knowledge, which can often improve the understanding of  
152 complex local human-nature interactions, as it enlarges and diversifies the evidence-base  
153 for conservation (Loh and Harmon 2005; Etiendem et al. 2011).

#### 154 *2.2. Procedure*

155 Procedure refers to the processes, strategies, instruments and mechanisms whereby  
156 authorities, such as governors and managers, pursue conservation. Equitable procedures in  
157 PA management are directly connected to conservation success (e.g. Reed 2008). Following  
158 the equity principles of Schreckenberg et al. (2016) we propose five procedural equity

159 criteria: effective participation of all relevant stakeholders in decision-making; transparency  
160 supported by timely access to relevant information in appropriate forms; access to justice,  
161 including an effective dispute-resolution process; accountability as clearly defined and  
162 agreed responsibilities of stakeholders; and free, prior and informed consent (FPIC) for  
163 actions that may affect local communities and indigenous people.

164 The existence and effective application of mechanisms for participation in decision  
165 making by local stakeholder groups is critical for enhancing socially equitable procedures in  
166 PA management (Stoll-Kleemann et al. 2010; Borrini-Feyerabend et al. 2013). Top-down  
167 conservation management procedures in any kind of management (from government to  
168 community-managed PAs), where public participation in decision-making is reduced by for  
169 instance elite-capture problems, can severely limit access to necessary natural and cultural  
170 assets within PAs, which in turn may undermine the effectiveness of conservation actions  
171 (Lund and Saito-Jensen 2013; Richmond and Kotowicz 2015). For example, in Bialowiesza  
172 National Park in Poland, enhanced control by government authorities over processes of  
173 participation in forest management has generated conflicts with local population which  
174 have undermined forest conservation (Niedziakowski et al. 2012). The effective  
175 participation of local stakeholder groups in decision-making is conditional on several issues  
176 (Sterling et al. 2017), including the nature of decisions in which stakeholders partake, and in  
177 particular how influential to conservation management they are; the information available  
178 to ensure that stakeholders are well informed of the interests, implications and possible  
179 outcomes of their decision as well as about issues of responsibility and accountability; the  
180 mechanisms that guarantee transparency; and, knowledge and access to effective dispute  
181 resolution processes. Further, equitable procedures require that participation occurs at early  
182 stages of decision making so that the nature of the decisions is meaningful and common  
183 interests between local stakeholder groups and conservation actions and plans can be  
184 identified and aligned (Silva 2015). Procedural equity in PA management also requires that  
185 local stakeholder groups are aware of who is accountable for what and in which forums  
186 procedures are deliberated. Local stakeholder groups should be able to access to  
187 mechanisms to solve conflicts in case it was necessary (De Pourcq et al. 2015). This also  
188 requires transparent mechanisms in place and an acknowledgement of the diverse  
189 capacities of local people to access, understand and make use of information about  
190 management plans and activities in PAs (Lockwood 2010).

191 Lastly, an important instrument for procedural equity in PA management is  
192 associated with FPIC mechanisms. FPIC is a managerial process that helps to ensure the  
193 right of local stakeholder groups to freely pursue their economic, social, and cultural  
194 development by having the opportunity to give or withhold their consent to the  
195 establishment of a PA and to changes in conservation governance that may affect them. It  
196 is not a failsafe, in that it is a process which can be manipulated by the different actors  
197 involved (Colchester and Ferrari 2007), but it is a useful minimum (Schmidt-Soltau and  
198 Brockington 2007). FPIC sustains a set of principles that define the process and  
199 mechanisms whereby groups of people are able to conduct their own independent  
200 collective decision-making on matters affecting them. It also establishes how outsiders  
201 should communicate with them about the proposed use of their land or natural resources,  
202 so that there is a fair dialogue in agreements and negotiations processes between local  
203 stakeholder groups and outsiders.

### 204 *2.3. Distribution*

205 Distribution refers to the fair distribution of burdens and benefits from the  
206 establishment or management of a PA. Fairness about distribution is largely associated with  
207 a culturally-specific idea of tolerable and morally acceptable differences in access and  
208 control over resources in society. In the PA context, it implies that people agree on the  
209 scheme for the sharing of benefits and distribution of burdens associated with conservation.  
210 There are different ways of distributing burdens and sharing benefits (Pascual et al. 2010);  
211 benefits can be equally shared among stakeholders (egalitarian); shared in a way that

212 contributes to the well-being of most vulnerable (maxi-min or needs-based); shared  
213 according to the costs incurred (opportunity costs); according to the level of effort put into  
214 achieving the conservation goals (effort-based); and, that which provides the greatest  
215 benefits for the greatest number of people (utilitarian). Which of them is the most  
216 appropriate for a given PA would depend on the cultural context determining stakeholders'  
217 views and preferences over what is generally understood and accepted as being a fair  
218 distribution.

219 The social equity criteria associated with distribution are in line with the principles  
220 proposed by Schreckenberg et al. (2016) about sharing of benefits, and mitigation of any  
221 costs to most vulnerable stakeholders. At minimum, an equitable management of PAs  
222 ought to compensate conservation burdens suffered by the most vulnerable groups, e.g.,  
223 who often depend most on rights to access and use natural resources within PAs. Benefits  
224 arising from PAs are usually enjoyed at multiple scales, including global ones; whereas the  
225 burdens associated with PAs often fall predominantly on local stakeholders. Distributional  
226 equity recognises this imbalance and strives to compensate local stakeholders groups for  
227 such burdens such as opportunity costs associated with losing agricultural land or damage  
228 to crops from wildlife (Naidoo et al. 2006).

### 229 **3. Monitoring social equity in PAs: How to measure progress towards more** 230 **equitably managed protected areas?**

231 To assess the criteria described above, we propose the use of a minimum set of ten  
232 indicators: cultural identity, respect for statutory and customary rights, and knowledge  
233 diversity for recognition; FPIC, effective participation in decision-making, transparency,  
234 access to justice, and accountability for procedure; and mitigation of burdens, and sharing  
235 of benefits for distribution (see the detailed list of the proposed indicators in Table 1).

236 We also suggest that information about these indicators be gathered in the first  
237 instance through a quick and easily accessible questionnaire. This will allow to check to  
238 what extent, for each of the social equity indicators proposed, the establishment or  
239 management of the PA is in a current state of having a negative impact on (it is inequitable),  
240 non-impact on, or reduced inequity for local stakeholders (it is equitable) (CBD, 2010).  
241 While allowing for context-specific dynamics, these three options of responses (inequitable,  
242 no impact, equitable) will make possible to compare the social equity criteria, and assess  
243 them on a global scale, to report on the CBD AT11. Additional space can be allotted for  
244 each question to enable respondents to explain the specific reasons and particular  
245 circumstances leading to their response in a given PA (the proposed questionnaire is in  
246 Table A1 of Appendix A in the online supporting information).

247 All ten indicators are necessarily perception-based (Bennett 2016). Ideally, this  
248 questionnaire would be administered to diverse sets of stakeholder groups. In practice, we  
249 recognise that this may not be possible due to issues of resources and time constraints in  
250 the day-to-day management of the PA, and self-assessment by managers, or NGOs and  
251 civil society networks associated with the PAs may be the only choice. While this has  
252 obvious flaws, we consider it as a useful start – and provide the basis for further tests to  
253 explore the accuracy of such social equity assessments in PAs (Cooks et al. 2010;  
254 Cvitanovic et al. 2014). This exercise might encourage a further process of integrating this  
255 self-assessment into a longer term assessment in each PA, thus incorporating all local  
256 stakeholders in a transparent process (Hill et al. 2016). By using this quick assessment  
257 based on their own perceptions about crucial criteria of social equity, PA managers could  
258 also become more aware of what steps may need to be taken to meet AT11 as they would  
259 know where intervene (Addison et al. 2016).

### 260 **4. Moving forward in assessing and monitoring social equity in PAs**

261 We believe that it is important and necessary to identify performance metrics of  
262 equitably managed PAs to facilitate the tracking of progress towards AT11 and take actions  
263 for addressing inequity where necessary. The suggested set of indicators can be seen as a  
264 first step in this direction.

265 The assessment of social equity in the management of PAs is fundamentally related  
266 to how people perceive their, or others', deprivation of rights, and their participation in  
267 decisions and benefits in relation to others in dynamic social, political and ecological  
268 contexts (Zackey 2007; Hübschle 2016). Further, equity perceptions at a given time depend  
269 on the pre-existing forms of inequity at play (Holmes and Cavanagh 2016). Rather than an  
270 immutable and fully objective notion of equity, the proposed approach acknowledges that  
271 assessments of social equity in relation to the management of PAs as related to AT11 are  
272 necessarily complex and dynamic. However, this should not keep us from assessing a  
273 minimum of social equity criteria that could serve to monitor progress, and promote  
274 dialogue and action towards tackling inequity in PA management (Hicks et al. 2016).

275 It is challenging to determine what makes a social equity indicator system to be a  
276 good and practical one (Bauler et al. 2007). At a minimum, it is reflected in its ability in  
277 recognizing and anticipating a number of constraints in terms of whether the indicator  
278 system provides adequate information on the state of social equity, the extent to which it  
279 captures reality regarding the status of social equity in a given PA, and it is meaningful to  
280 different local stakeholder groups who are directly involved in the management of a given  
281 PA.

282 In this sense, the set of 10 indicators does not pretend to be exhaustive, but to  
283 cover the core (minimum) principles of social equity as useful in a PA context to report on  
284 AT11. Further research could be necessary to better understand and also developing  
285 specific indicators for cross-cutting issues also indicated by Schreckenberget al. (2016),  
286 such as those related to gender, human rights (Allendorf and Allendorf 2013; Clabots 2013;  
287 Mariki 2016) or the idea that benefits to present generations do not compromise those  
288 benefits of future generations and other broad sustainability concerns, in assessing  
289 equitably managed PA.

290 It is likely that there are context-specific elements of equity that need to be  
291 incorporated into site-specific assessments, by possibly ignoring or adding ad-hoc  
292 indicators in given PAs (e.g. ignoring the question about FPIC in non-populated PAs or  
293 adding further questions about security in PAs located in countries under civil war). It is  
294 also difficult to know to what extent measuring other criteria within each principle, or using  
295 another set of indicators to assess such social equity criteria, could generate different results.  
296 For example, what if instead of measuring access to justice as the existence of a mechanism  
297 to solve disputes in PAs, this was measured as the ability of disputes about human-wildlife  
298 conflicts be judged in court? This should be also considered in future developments of an  
299 indicator system for assessing social equity in PAs.

300 While we expect that different perceptions about the dimensions and criteria about  
301 social equity in PA management differ according to stakeholders' knowledge and  
302 viewpoints (Martin et al. 2014), one of the values of the proposed assessment approach is  
303 that it can also be a starting point by which these differing views could be shared in a  
304 transparent way and be used as key information for learning in a further participatory and  
305 long-term site-specific equity assessment (Bennett and Dearden 2014). In this sense, it will  
306 be crucial the harmonization of this quick assessment with site-specific social equity  
307 assessments of PAs.

308 Achieving equitably managed PAs is an enormous task for many of the 196  
309 countries that have committed to achieve that by 2020. A wide recognition of the social  
310 role of PAs requires a greater willingness to engage with social equity assessments as well as  
311 the commitment of governments, policy institutions, agencies and practitioners, to  
312 implement the results. This requires a stronger evidence base of the multiple dimensions of  
313 social equity beyond distribution of benefits and costs in PA management, including  
314 procedural and recognition aspects. Having an easy and adaptable approach that could  
315 provide a basic picture of social equity to report on AT11 and to be an initial point to  
316 develop further assessments to critically contribute to foster social equity in PAs, is crucial.  
317 We believe that an extensive application of the indicator system proposed could help to

318 elucidate the much needed picture of the state of social equity in PAs on a global scale. Last  
319 but not least, it would also facilitate our understanding of how the different dimensions  
320 and criteria of social equity are denied or recognized; ultimately to provide some guidance  
321 for decision-makers and practitioners towards more equitably managed PAs.

## 322 **5. Appendices**

323 Appendix A; Table S1 is available online.

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504 **TABLES**

505 Table 1: Indicators proposed to assess and monitor social equity in protected areas.

<b>Equity criteria in each dimension</b>	<b>Indicator</b>
<i>Recognition</i>	
Cultural identity	Cultural identities of local stakeholders groups incorporated in the management of the protected area
Statutory and customary rights	Local stakeholders groups gain or retain their rights in the establishment or management of the protected area
Knowledge diversity	Traditional knowledge systems included in the management of the protected area
<i>Procedure</i>	
Effective participation in decision-making	Local stakeholders groups satisfied with how decisions are taken
Transparency	Local stakeholders groups accessing information about management and planning

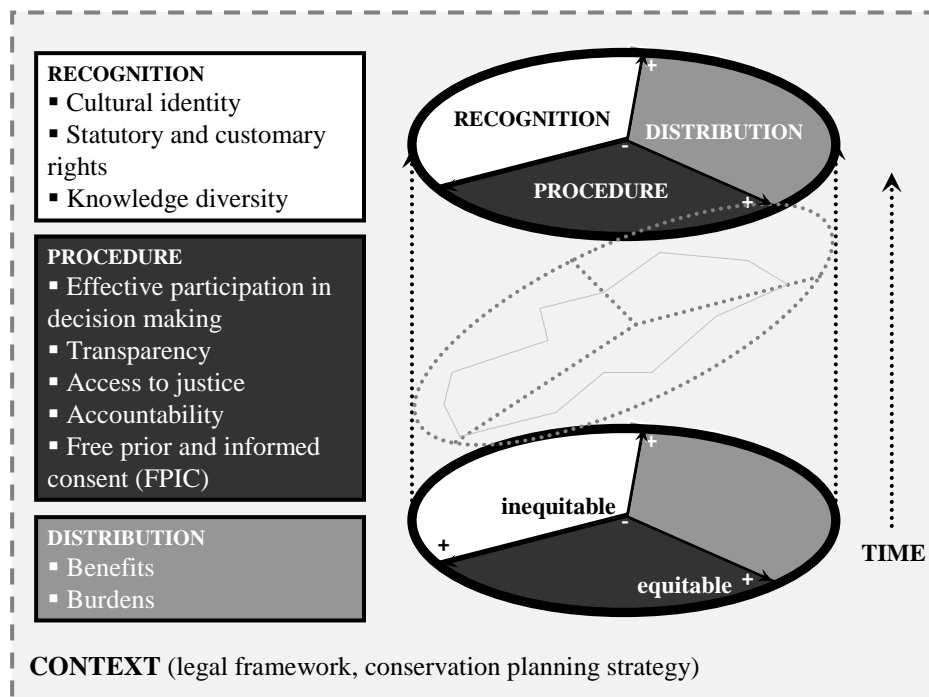
Access to justice	Local stakeholders groups resolving satisfactory disputes due to protected area establishment or/and management by existing mechanisms
Accountability	Local stakeholders groups knowing to whom to raise concerns for solving issues related to management actions
Free, prior and informed consent (FPIC)	A Free, Prior and Informed Consent (FPIC) obtained

*Distribution*

Benefits	Households of local stakeholders groups receiving tangible benefits from management actions in a way that respects culturally accepted distributional principles
Burdens	Households of local stakeholders groups relieved of burdens through mitigation actions or comprehensively compensation of them

506 **FIGURES**

507 Figure 1: Dynamic equity framework showing the main social equity criteria; which ranges  
 508 from the status of inequitably managed (-); to equitably managed (+), through the no  
 509 impact (or when negative impacts are appropriately compensated) on local stakeholders  
 510 groups. As equity dimensions co-evolve, each equity criteria with its own metric is likely to  
 511 stand at different positions on the vertical over time, moving upwards and downwards at  
 512 different rates in each PA context.



513